

Mental Health & Wellness in the Workplace

Diversity Lab | August 2025

Disability Belongs™







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Today's Facilitator



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(they/she)
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Who We Are

Disability Belongs™ is a diverse, disability-led nonprofit. Our mission is to **drive cultural and policy change** to ensure our full representation and influence, **creating a more accessible**, **equitable**, **and inclusive society**.





Today's Learning Objectives

By the end of the session, legal professionals will be able to:

- 1. Explain the **concept of disability**, including both the legal definition of disability, as well as disability as an intersectional identity.
- 2. Learn strategies to manage mental health at work and why it matters to those working in the legal profession.
- 3. Get ideas on what wellness means for you!





61 million

People in the United States have a disability

1 in 4

Adults have a disability (physical, sensory, cognitive, mental health or other)*

*Source: U.S. Census Bureau

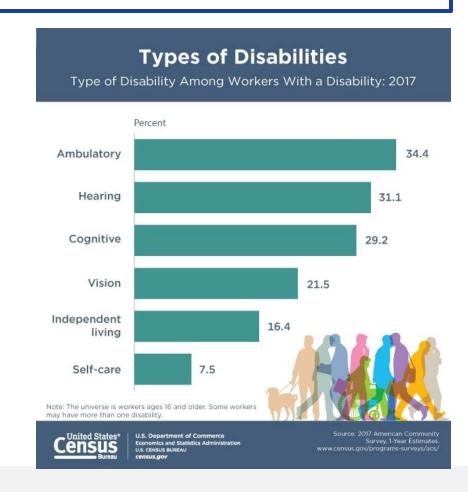


Defining Disability

The Americans with Disabilities Act (the "ADA") defines disability as "a physical or mental impairment that substantially limits one or more major life activities."

Major life activities include such activities as caring for oneself, performing manual tasks, walking, seeing, hearing, speaking, breathing, learning and working.

- Both temporary and permanent disabilities are covered by the ADA
- Respondents who report any one of the six disability types are considered to have a disability







Disability is Human Diversity

Anyone can acquire a disability

from aging, an accident, trauma, and/or illness.

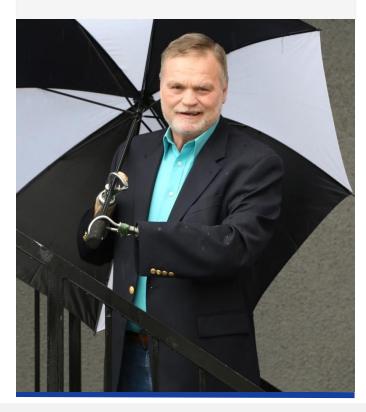
Becoming an ally now can make adapting to having a disability easier.

People with disabilities are diverse and part of all communities.



Disabilities Are...

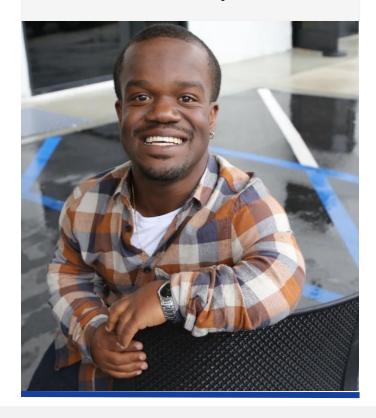
Temporary and **Permanent**



Apparent and **Nonapparent**



From Birth or Acquired Later





How does mental health fit in with the disability community?

- According to the ADA, yes!
 - o "Physical or mental impairment" that impacts your everyday life is a disability
- Not all people who identify has having a mental health concern considers themselves disabled
 - No consensus on terminology or preferred descriptors
 - Safety in disclosure and safety in choosing your own identity is important
 - Embrace every journey on this continuum



Share in the Chat: What gives you a sense of belonging in the workplace?

Mental Health at Work

- Mental health is health!
 - Meaning, you need to manage it as you would every other aspect of your health
- Acknowledging the importance of mental health builds trust
 - Open, respectful dialogue reduces stigma and improves performance and retention
 - Support—not pressure—helps people succeed
- Recognize mental health conditions as disabilities, but respect how people choose to identify
- Include mental health in your diversity, equity, and inclusion strategies
- Normalize conversations about mental health in the workplace



Prevalence of Mental Health Disabilities Among Lawyers

- Depression 33%
 - Anxiety **68.7**%
- Other Mental Health Concern 29.5%

- "Mental Health Problems are at a Critical Level" 43%
- "I would not recommend the legal profession to other family members." 45.8%



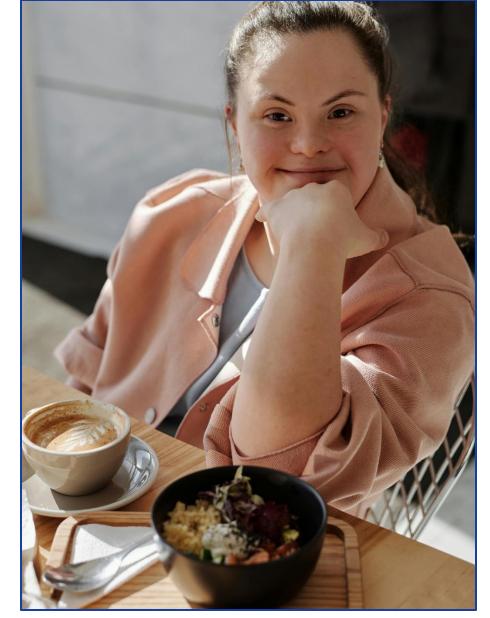
Why does this matter to me as an employer?

- Train all manager-level staff to recognize signs of mental health issues and respond appropriately
- Protect confidentiality and invite voluntary self-identification
- Offer reasonable accommodations under the Americans with Disabilities Act
- Offer Employee Assistance Programs and mental health resources
- Partner with disability-led organizations, such as Disability Belongs[™], to create truly inclusive, supportive workplaces informed by lived experience



Nothing About Us, Without Us

- Problems are best solved by working with people who have experienced them firsthand and know solutions that work
- Disability is part of every issue area, including every area of law
- Understanding how to prioritize mental health is essential to your career and how you serve your clients





Destigmatizing Mental Health

- Talk about lived experience
- Galvanize a movement to create systemic, organizational cultural and policy changes
- Employers can invest in mental health, creating change and increasing productivity
- Normalize seeking support
 - o In 2022, 23% of U.S. adults had received mental health services in the past 12 months



Talk About Mental Health

Say the word. "Disability" is not a bad word!

Don't use euphemisms like "differently-abled" or "special needs."

Use "non-disabled" instead of "able-bodied" or "normal."

Avoid passive, victim words.
Use accurate, respectful language.
Instead of "he suffers from depression,"
use "he has depression."

Eliminate common ableist language: *Ex: Crazy*

Avoid referring to "the disabled" in the same way that you would avoid referring to "the Asians," "the Jews" or "the African-Americans." Instead, consider using such terms as "the disability community" or "the disability activist."

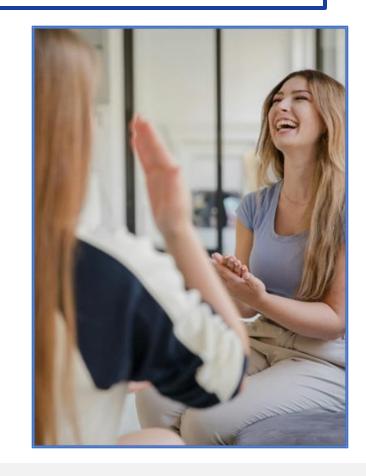
Avoid "high-functioning" and "low-functioning" labels.

People with disabilities should not be described as "inspirational" or "courageous" just because they have a disability.



Prioritizing Mental Health, Preventing Burnout

- Key strategies for avoiding burnout include:
 - Self-care
 - Well-being
 - Mindfulness
 - Nutrition
 - Sleep
- Add flexibility to your work schedule
- Communicate with co-workers regarding boundaries and what you need to do to be successful
- Do whatever relaxes you (physical activity, baths, meditation etc.)





Listening to Your Body

- Schedule things you overlook (eating and sleeping)
- Have intentional, balanced meals
- Get ample sleep (sleep hygiene)
 - o Set a good bedtime and stick to it!
- Energy Journaling
 - Write down what gave you energy and drained your energy
 - Think about how you can change your schedule to preserve energy
 - Don't do too many tasks in a row that drain your energy
- "Spoon" Theory
 - Concept that people have a limited amount of energy in a day and simple tasks (taking a shower and getting dressed) expend a lot of energy
 - o People have different amounts of spoons (energy units) each day
 - People will do more when they have energy, because they know that they may have less energy on future days



Identifying Emotions

- What makes you feel Happy?
- What makes you feel Worried/Anxious?
- What do you do to help feel Calm?
- Identify ways to self-soothe or self-regulate your emotions
 - Jot strategies down on a piece of paper and hang on refrigerator or post near bed



The Americans with Disabilities Act (ADA)

Title	Subject	Who's affected?
Title I	Employment	Private employers with 15+ employees; all public employers
Title II	Public Programs and Activities	State and local governments
Title III	Public Accommodations	Hotels, restaurants, doctor's offices, private schools, day cares, health clubs, sports stadiums, movie theaters, etc.
Title IV	Telecommunications (closed captioning)	Telephone and internet companies
Title V	Miscellaneous Provisions	Various entities



Reasonable Accommodations

- Accommodations or "productivity enhancers" will help employers unlock the potential of their employees
- Ensure equal opportunity in the application process
- Enable a qualified individual with a disability to perform the essential functions of a job
- Make it possible for an employee with a disability to enjoy equal benefits and privileges of employment
- An employer is not required to make an accommodation if it would impose an "undue hardship" on the operation of the employer's business
 - Consider nature and cost of accommodation with respect to size, resources, nature, and structure of the employer's operation



Sample Accommodations

- Flexible schedule
 - Work optimally during hours of increased attentiveness
- Modified break schedule
 - Mental rest to refocus/reorient
- Rest area/private space
 - Space to rest, take medication, or perform daily health activities
- Getting clear and timely feedback in writing, or in multiple formats
- Use assistive technologies such as closed captioning (<u>zoom</u> <u>automatic captions</u>)



Mental Health Resources

- If you or someone you know is experiencing a mental health crisis:
 - Contact the 988 Lifeline or the National Suicide Prevention Hotline at 800-273-8255 (24 hours, free, in English or Spanish)

U.S.-based resources/organizations:

- o Mental Health America
- o NAMI
- o Project Semicolon
- And/or contact your insurance company for further guidance.

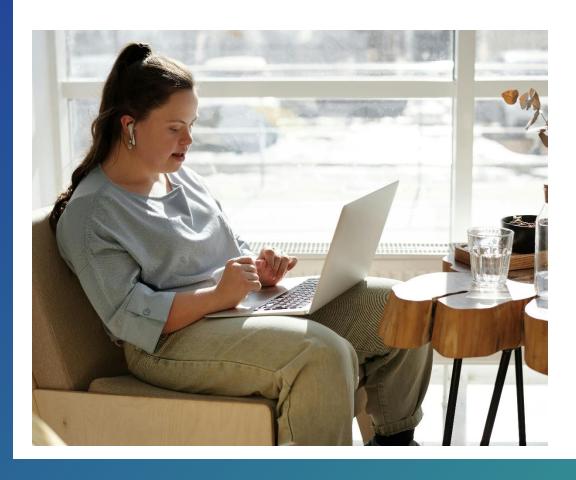


Continue Your Mental Health and Wellness Journey with Disability Belongs[™]

- Trainings with whole staff or management teams
- Review of policies with an accessibility and inclusion lens
- ERG workshops/facilitated conversations on mental health
- Tip sheets or guides for your staff on understanding mental health in the workplace
- Mental health and neurodiversity: Navigating both at work!



Growing In Your Disability Inclusion Journey



- Think of what you are doing now that can be changed or altered
- Incorporate best practices
- Learn more about the identities of your current staff – strive for a fully representative team
- Partner with a disability (especially a disability-led) organization

Continue Your Disability Inclusion Journey with Disability Belongs[™]

- Best Practices: Recruitment and Retention
- Creating a Welcoming, Inclusive and Accessible Organization
- Ensuring Accessible In-Person and Virtual Events
- Workplace Accommodations
- Disability Inclusion in Philanthropy





Email

<u>Partners@DisabilityBelongs.org</u> for more information.

Free Disability Belongs™ Webinars

Investing in Disability Inclusion through Sponsorship

- Invest in unrestricted operating support for an organization focused on making systemic change for the disability community by redefining narratives of disability, developing disabled leaders, and driving opportunity for every disabled person to fully participate in all aspects of community.
- We believe that our partnership is mutually beneficial and will provide your brand exposure to the larger disability community, which is a valuable segment of a \$13 trillion consumer base.
- Forward-thinking businesses that show intentionality and action toward disability inclusion more effectively demonstrate their social responsibility and increase their profitability.
- With 80,000+ followers and 80,000 email subscribers!
 - We're thrilled to engage with individuals from all corners of the cross-disability community, connecting through dynamic sectors like entertainment, policy, faith, and workforce development.





Thank You!

Presenter:

Ariel Simms, President and CEO of Disability Belongs[™]

For More Information:

Contact Partners@DisabilityBelongs.org

Redefining Narratives. Developing Leaders. Driving Opportunity. www.**DisabilityBelongs**.org

Additional Sources

Above the Law – Mental Health for Lawyers (2025)

ALM - Mental Health by the Numbers (2025)

 Panchal and Lo – Exploring the Rise of Mental Health (2024)

