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# 180+ Large Law Firms Commit to Challenging Parameters for Recently Launched Mansfield Rule 6.0 Certification Process

Nearly All Firms Participating Last Year Recommitted and 21 New Firms Joined –

SAN FRANCISCO (August 16, 2022) — The newest version of the Mansfield certification – aimed at diversifying leadership – is the toughest yet. The parameters have expanded in scope while also increasing in rigor with input from an advisory group of diversity leaders since its launch 5 years ago.

And although the 6.0 requirements are challenging, 99% of last year's large firms have stayed committed to achieving the annual certification and 21 new firms joined the effort. The list of 180+ large firms participating in the newest certification process, which runs from July 2022 to July 2023, follows.

When <u>Diversity Lab</u> first launched the pilot certification with 40+ large firms in 2017, the primary requirement was to consider at least 30% women lawyers and underrepresented racial and ethnic lawyers for leadership roles. Versions 2.0 through 5.0 were steadily broadened each year to include LGBTQ+ lawyers and lawyers with disabilities as well as critical pipeline activities (e.g., pitch teams, senior-level lateral hiring), transparent leadership role descriptions, and more. <u>Research shows</u> that starting small, testing, and iterating are key to agile and successful change management efforts.

And now, the 6.0 version requires law firms to consider at least 30% historically underrepresented lawyers from all four groups when appointing to leadership roles and promoting into the equity partnership, among a dozen other activities that focus on the path to leadership. Firms must also consider 30% underrepresented talent for C-suite roles. Firms are asked to share lessons learned with each other through monthly knowledge sharing forums. They must create and publish job descriptions for leadership roles. They must continue to meet routine check-in, data-collection, and reporting milestones. And to ensure Mansfield's long-term results, there is an increasingly difficult "Certification Plus" category that evaluates whether firms have achieved diversity in leadership, not just considered it. To attain this higher level of certification, firms' advancement and compensation processes must now be transparent internally.

Early outcomes (here and here) show Mansfield is working at its intended purpose to diversify leadership. Mansfield firms' management and diversity leaders have worked hard to push for and achieve these meaningful results. And while the outcomes are promising, there is more to be done to change long-standing, embedded firm cultures. To build on the early positive results, new pilot versions were recently created and launched for midsize firms, legal departments, and UK firms (see participants here).

"The Mansfield certification evolves every year, based on learnings from prior iterations, to drive even greater progress," stated Kavita Ramakrishnan, Mansfield Rule and Knowledge Sharing Senior Director. "We started small intentionally; we couldn't go from 0 to 60 in our traditionally risk-averse profession. But firms now expect and even ask for yearly changes to push boundaries. This year, for instance, a handful of firms are voluntarily piloting a more granular approach to tracking and considering talent from each of the four historically underrepresented groups to ensure that no group is left behind."

Firm leaders routinely state two main reasons for participating in the certification process year-over-year. First and foremost, they want to boost the diversity of their leadership and they appreciate the structured framework, accountability, and knowledge sharing that Mansfield adds to their current efforts.

And second, they know their clients are as invested as they are. Hundreds of legal departments now ask their outside counsel firms if they are participating and whether they have achieved certification. And many reward those that do through expanded business. Firms that certify send their newly promoted underrepresented partners to annual Mansfield Client Forums to build relationships with influential in-house counsel. To date, more than 80 legal departments have participated, including Bloomberg L.P., Fannie Mae, Gap Inc., MassMutual, McDonald's, Netflix, Takeda Pharmaceuticals, and Paramount. An estimated \$3-5 million in new business has been generated by the partners attending.

"DEI work is not easy," said Darwin Conner, Chief Diversity, Equity, and Inclusion Officer at Eversheds Sutherland (US). "Changing systems and cultures requires hard, sustained work. We signed on to Mansfield because it is a multi-year, multi-disciplinary journey. Our goal is always to do our absolute best to qualify as a Mansfield Certified Plus firm. Navigating the substantive hurdles Diversity Lab has set up is work that we welcome, and achieving the level of diversity in our leadership ranks required to be a Certified Plus firm is an achievement that firm leadership and our client base has come to expect. The legal industry is very focused on meeting market expectations and I think Diversity Lab, in conjunction with the many DEI professionals who work in this industry, has done an excellent job of setting the market to reflect that expectation of diversity in firm leadership."

### Large Law Firms Participating in Mansfield 6.0 Certification

(View the midsize firms, legal departments, and UK firms participating in new versions here.)

### Participating for 5 Years

Akerman

Arnold & Porter Blank Rome

Brownstein Hyatt Farber Schreck Bryan Cave Leighton Paisner Buchanan Ingersoll & Rooney

Clifford Chance US

Cooley

Covington & Burling

Day Pitney
Dentons
DLA Piper US
Dorsey & Whitney

Faegre Drinker Biddle & Reath

Fasken

Fenwick & West Fish & Richardson Goodwin Procter Holland & Hart Holland & Knight Jenner & Block

Katten Muchin Rosenman

Latham & Watkins Littler Mendelson

McDermott Will & Emery

Miller Canfield

Morgan, Lewis & Bockius Morris, Manning & Martin Morrison & Foerster Munger, Tolles & Olson

Nixon Peabody

Orrick Reed Smith Seyfarth Shaw

Sheppard Mullin Richter Hampton Troutman Pepper Hamilton Sanders

White & Case WilmerHale

Winston & Strawn

## **Participating for 3-4 Years**

Akin Gump Strauss Hauer & Feld Kean Miller
Allen & Overy Locke Lord
Archer & Greiner McGuireWoods

ArentFox Schiff MG+M The Law Firm

Baker Botts Miller Nash

Baker McKenzie Neal Gerber Eisenberg
Baker, Donelson, Bearman, Caldwell & Berkowitz Norton Rose Fulbright
Beveridge & Diamond Nutter McClennen & Fish

Boies Schiller Flexner Paul Hastings
Brown Rudnick Perkins Coie

Cozen O'Connor Porter Wright Morris & Arthur

Crowell & Moring Procopio, Cory, Hargreaves & Savitch

Davis Wright Tremaine Robins Kaplan
Dechert Robinson+Cole

Eversheds Sutherland Saul Ewing Arnstein & Lehr

Finnegan, Henderson, Farabow, Garrett & Dunner Shearman & Sterling

Fredrikson & Byron Shipman & Goodwin

Frost Brown Todd Stinson
Goulston & Storrs Stoel Rives

Greenberg Traurig Stoll Keenon Ogden
Haynes and Boone Taft Stettinius & Hollister

Hogan Lovells

Hunton Andrews Kurth

Husch Blackwell

Thompson Coburn

Thompson Hine

Williams & Connolly

Jackson Lewis Wilson Sonsini Goodrich & Rosati

Kaufman Dolowich & Voluck Womble Bond Dickinson

# Participating for 1-2 Years

Adams and Reese Lathrop GPM

Alston & Bird Lewis Brisbois Bisgaard & Smith

BakerHostetler Lewis Roca
Ballard Spahr Loeb & Loeb

Barnes & Thornburg Manatt, Phelps & Phillips

Benesch Mayer Brown
Bricker and Eckler Nexsen Pruet
Butler Snow Ogletree Deakins

Calfee, Halter & Griswold Patterson Belknap Webb & Tyler

Chapman and Cutler Paul, Weiss, Rifkind, Wharton & Garrison

Clark Hill Phelps Dunbar

Cleary Gottlieb Steen & Hamilton

Clyde & Co.

Connell Foley

Davis Polk & Wardwell

Debevoise & Plimpton
Dentons Canada

Dinsmore & Shohl

Duane Morris

Dykema Gossett

Epstein Becker & Green

Fisher Phillips

Foley Hoag
Fox Rothschild

Freshfields Bruckhaus Deringer US

Greenspoon Marder Hanson Bridgett

Hinshaw & Culbertson

Honigman Ice Miller

Jackson Walker

K&L Gates Kennedys

Kramer Levin Naftalis & Frankel

Lane Powell

Pillsbury Winthrop Shaw Pittman

Polsinelli

Quarles and Brady

Reinhart Boerner Van Deuren

Robinson Bradshaw

Roetzel & Andress

Sandberg Phoenix & von Gontard

Shook, Hardy & Bacon

Skadden, Arps, Slate, Meagher & Flom

Squire Patton Boggs

Steptoe & Johnson PLLC

Stradley Ronon Stevens & Young

Sullivan & Cromwell Sullivan & Worcester

Tucker Ellis Varnum

Venable

Vinson & Elkins

Vorys, Sater, Seymour and Pease Waller Lansden Dortch & Davis

Weil, Gotshal & Manges Willkie Farr & Gallagher

Wilson Elser Moskowitz Edelman & Dicker

# Newest 2022-2023 Participants

Armstrong Teasdale
Bass Berry & Sims

Bodman

**Bradley Arant Boult Cummings** 

Buchalter

Burr & Forman

Cassels Brock & Blackwell

Constangy, Brooks, Smith & Prophete

Fried, Frank, Harris, Shriver & Jacobson

Gibbons

Gibson, Dunn & Crutcher

Jones Walker

Linklaters

Maynard Cooper & Gale

Milbank

Mintz Levin Cohn Ferris Glovsky & Popeo

Nelson Mullins Riley & Scarborough

Parker Poe Adams & Bernstein

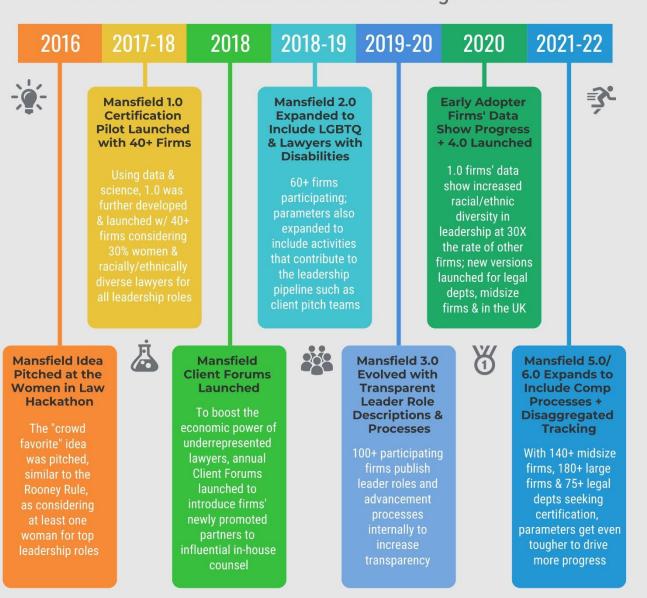
Pryor Cashman

Steptoe & Johnson LLP

Vedder Price



# The Evolution of Mansfield Rule in Large Law Firms



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#### **About Diversity Lab:**

<u>Diversity Lab</u> is an incubator for innovative ideas and solutions that boost diversity and inclusion in law. Experimental ideas are created through our Hackathons and piloted in collaboration with more than 250 top law firms and legal departments across the country. Diversity Lab leverages data, behavioral science, design thinking, and technology to further develop and test new ideas and research, measure the results, and share the lessons learned. For more details, visit www.diversitylab.com.